

# Project Failures

- **ESA**

Ariane 5 Accident

Differences in the values produced by the new missile cause the software system to shutdown on launch

<http://sunnyday.mit.edu/accidents/Ariane5accidentreport.html>

- **NASA**

Mars Climate Orbiter

Vague specifications lead two independent teams to use different measurement units, causing the system to miss Mars

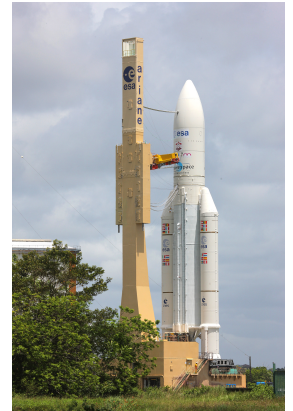
<http://mars.jpl.nasa.gov/msp98/news/mco991110.html>

- **Airbus**

Airbus 380 delivery delay

Using two different versions of the CATIA CAD system causes a problem related to connecting wired in two portions of the plane

<http://www.cadalyst.com/cad/product-design/what-grounded-airbus-a380-10903>



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